

**CORPORATIONS REPRESENTED ON UNIVERSITY BOARDS OF GOVERNORS
 SOCIÉTÉS REPRÉSENTÉES AU CONSEIL D'ADMINISTRATION DE L'UNIVERSITÉ**

<i>CORPORATION / UNIVERSITY SOCIÉTÉ / UNIVERSITÉ</i>	<i>NAME / UNIVERSITY BOARD POSITION NOM / POSTE AU CONSEIL D'ADMINISTRATION</i>	<i>POSITION IN CORPORATION POSTE À LA SOCIÉTÉ</i>
A&J Hardware		
Laurentian University	Michel, Arnel <i>Member</i>	Director
A.S. Bubber		
Kwantlen University College	Bubber, Arvinder Singh <i>Chair</i>	Owner
Abbotsford Association for Health Aging		
University College of the Fraser Valley	Bains, Satwinder <i>Member</i>	Executive Director
Abitibi-Consolidated Incorporated		
Université Laval	Drouin, Richard <i>Membre - président</i>	Directeur
Adamac Management Group Incorporated		
Mount Allison University	Bentley, G. Firman <i>Member</i>	Chair and CEO
Adeptron Technologies Corporation		
Wilfrid Laurier University	Robertson, Alastair <i>Member</i>	Director
AFRM2		
Carleton University	Richardson, Robert <i>Member</i>	President
AGF Management Limited		
University of Guelph	Derry, Douglas <i>Ex Officio - Vice Chair</i>	Director
AGF Trust Company		
University of Guelph	Derry, Douglas <i>Ex Officio - Vice Chair</i>	Director
Agricultural Financial Services Corporation		
Augustana University College	Church, Andrew <i>Member</i>	Director
Air Canada		
University of New Brunswick	Ganong, David A. <i>Member</i>	Director
University of New Brunswick	O'Brien, David <i>Member</i>	Director
Air Canada Jazz		
Mount Allison University	Loewen, Lynn <i>Member</i>	Vice President
Alberta Treasury Branches		
University of Alberta	Heidecker, Brian <i>Member</i>	Director
Alcan Incorporated		
Simon Fraser University	Wong, Milton K. <i>Ex Officio - Chancellor</i>	Director

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Alexis Nihon Real Estate Investment Trust

McGill University	O'Brien, Phillip <i>Member</i>	Trustee
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Allied Holdings Group

Simon Fraser University	Eng, Peter J.L. Dr. <i>Member</i>	Chair
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Allstream Incorporated

University of Waterloo	Crawford, Purdy <i>Member</i>	Director
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Alpine Developments and Sundance Resort Lodge Limited

University College of the Cariboo	Quinn, Frank <i>Member</i>	President
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American Leduc Petroleum Limited

University of Calgary	Bass, Brian <i>Member</i>	Vice-President
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American Superconductor Corporation

Université Laval	Drouin, Richard <i>Membre - président</i>	Directeur
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AMJ Campbell Incorporated

McGill University	Meighen, Michael <i>Member</i>	Director
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Andrés Wines Limited

University of Toronto	Petch, Jack F. <i>Member</i>	Director
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Anglican Fibres & Yarn

Queen's University	Young, William Lee Jr. <i>Member</i>	Chair
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APCO Worldwide (Canada)

Université d'Ottawa	Seaman, Marc <i>Membre</i>	Président
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Assomption Compagnie Mutuelle d'Assurance Vie

University of New Brunswick	Pond, Gerald <i>Member</i>	Director
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Astral Media Incorporated

Concordia University	Beauchamp, Normand <i>Member</i>	Director
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University of Toronto	Godfrey, Paul V. Dr. <i>Member</i>	Director
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York University	Price, Timothy R. <i>Member</i>	Director
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Atco Limited

University of Alberta	Twa, Craighton <i>Member</i>	President and Director
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Atlantic Institute for Market Studies

Dalhousie University	Traves, Thomas Donald <i>Ex Officio - President and Vice Chancellor</i>	Director
Memorial University of Newfoundland	Crosbie, Hon. John Carnell <i>Ex Officio - Chancellor</i>	Vice Chair and Director

Atlantic Provinces Economic Council

Dalhousie University	Beale, Elizabeth <i>Member</i>	President and CEO
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Atlantic Salmon Federation

Memorial University of Newfoundland	Crosbie, Hon. John Carnell <i>Ex Officio - Chancellor</i>	Director
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Atlantic Shopping Centres Limited

Saint Mary's University	Sobey, Paul <i>Member</i>	Director
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Atlantic Traders Limited

Dalhousie University	Cowan, James S. <i>Member</i>	Director
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Atlas Copco Canada Incorporated

McGill University	Winsor, Robert B. <i>Member</i>	Director
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Aurelium Bio Pharma Incorporated

McGill University	Prichard, Roger <i>Member</i>	Director
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Avenue Machinery Corporation

University College of the Fraser Valley	Bunbury, Ian <i>Member</i>	President
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Badger Daylighting Incorporated

Queen's University	Watson, George William <i>Member</i>	Director
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Bancorp Limited

Concordia University	Chadha, Balkit Singh <i>Member</i>	President
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Bank of East Asia (Canada)

University of Toronto	Poy, Vivienne <i>Ex Officio</i>	Director
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Bank of Montreal

McGill University	Reitman, Jeremy H. <i>Member</i>	Director
McGill University	Stairs, Harriet <i>Member</i>	Executive Vice President
University of Toronto	Patten, Rose <i>Member</i>	Executive Vice-President
University of Toronto	Rotman, Joseph L. Dr. <i>Member</i>	Director

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Bank of Nova Scotia		
Dalhousie University	Day, Graham Sir <i>Member</i>	Director
Bankworks Trading Incorporated		
York University	Cantor, Paul <i>Member</i>	Director
York University	Sinclair, Helen K. <i>Member</i>	CEO
Barrick Gold Corporation		
University of Toronto	Rotman, Joseph L. Dr. <i>Member</i>	Director
York University	Cohen, Marshall <i>Chair</i>	Director
York University	Oliphant, Randall <i>Member</i>	President and CEO
Bata Shoe Organization		
Royal Military College of Canada	Bata, Sonja <i>Member</i>	Director
BC Hydro		
Simon Fraser University	Olewiler, Nancy Dr. <i>Member, Faculty</i>	Director
BCE Emergis Incorporated		
Concordia University	Edwards, Brian <i>Member</i>	President
Concordia University	Renaud, Richard J. <i>Member</i>	Director
BCE Incorporated		
McGill University	Levitt, Brian <i>Member</i>	Director
University of New Brunswick	Currie, Richard J. M.C. <i>Ex Officio - Chancellor</i>	Chair and Director
Queen's University	O'Neill, Thomas C. <i>Member</i>	Director
BCP		
Concordia University	Parisella, John <i>Member</i>	President
Bell Canada		
McGill University	Levitt, Brian <i>Member</i>	Director
University of New Brunswick	Currie, Richard J. M.C. <i>Ex Officio - Chancellor</i>	Chair and Director
Queen's University	O'Neill, Thomas C. <i>Member</i>	Director

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Bell Globemedia Incorporated		
Laurentian University	Poulin, Hon. Marie-Paule <i>Member</i>	Director
McGill University	Levitt, Brian <i>Member</i>	Director
Bilkey, Quinn		
University College of the Cariboo	Quinn, Frank <i>Member</i>	Partner
Biocapital Investment Fund		
McGill University	Pouliot, Adrien D. <i>Member</i>	Director
Biochem Immuno Systems		
Concordia University	Renaud, Richard J. <i>Member</i>	Director
Biomira Incorporated		
Queen's University	Baker, Eric E. <i>Member</i>	Chair and Director
Black and Associates		
Queen's University	Black, Kim <i>Member</i>	President
BNP Paribas (Canada)		
Queen's University	Rae, John A. <i>Member</i>	Director
University of Toronto	Peterson, Hon. David R. <i>Member</i>	Director
Borden Ladner Gervais		
Bishop's University	Paterson, Alex K. <i>Ex Officio - Chancellor</i>	Partner
Boston Pizza International		
Kwantlen University College	Melville, George <i>Member</i>	CEO and Director
Boyd Group Incorporated		
University of Winnipeg	Kreiner, Sherman <i>Member</i>	Director
BPO Properties Limited		
University of Toronto	Davis, Honourable William G. <i>Member</i>	Director
University of Waterloo	Harding, Robert James <i>Member</i>	Chair
Brascan Corporation		
University of Waterloo	Harding, Robert James <i>Member</i>	President

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Brascan Financial Corporation

McMaster University	Bastable, Colum Patrick <i>Member</i>	Partner
University of Toronto	Myhal, George E. <i>Member</i>	President and CEO
York University	Price, Timothy R. <i>Member</i>	Chair and Director

Bridgewater Systems Corporation

Queen's University	Plumley, Kent H.E. <i>Member</i>	Vice Chair and Director
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Bristol Group

Nova Scotia College of Art and Design	Emberley, Richard W. <i>Member</i>	President and CEO
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Brown Companies

Nova Scotia College of Art and Design	Brown, Harry J Jr. <i>Member</i>	Director
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Buchans Barite Limited

Memorial University of Newfoundland	Crosbie, Hon. John Carnell <i>Ex Officio - Chancellor</i>	Director
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Buffet, Taylor & Associates

McMaster University	Buffett, Ed <i>Chair</i>	Director
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Burchell MacDougall

Mount Allison University	Winters, J. Robert, Q.C. <i>Member</i>	Counsel
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Burin Fluorspar Limited

Memorial University of Newfoundland	Crosbie, Hon. John Carnell <i>Ex Officio - Chancellor</i>	Director
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Burlington Resources Limited

University of Waterloo	Harding, Robert James <i>Member</i>	Director
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Business Council on National Issues

McGill University	Cleghorn, John E. <i>Member</i>	Vice Chair
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Business Development Bank of Canada

University of Alberta	Lennie, Oryssia <i>Member</i>	Director
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C.D. Howe Institute

McMaster University	Letwin, S.J.J. (Steve) <i>Member</i>	Director
University of New Brunswick	O'Brien, David <i>Member</i>	Director

C.F.I. Insurance Brokers Limited

Saint Francis Xavier University	Wolff, Terrance A. <i>Member</i>	Chair
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C.F.I. Leasing Limited		
Saint Francis Xavier University	Wolff, Terrance A. <i>Member</i>	Chair and President
C.F.I. Mortgage Brokers Limited		
Saint Francis Xavier University	Wolff, Terrance A. <i>Member</i>	Chair
C.I. Fund Management Incorporated		
Ryerson University	Chang, G. Raymond <i>Member</i>	Chair and Director
Cabletel Communications Corporation		
University of Toronto	Peterson, Hon. David R. <i>Member</i>	Chair and Director
CAE Incorporated		
University of New Brunswick	Currie, Richard J. M.C. <i>Ex Officio - Chancellor</i>	Director
Calgary Airport Authority		
University of Calgary	Baldwin, D.D. (Doug) <i>Member</i>	Director
Calgary Children's Initiative		
University of Calgary	Felesky, Stephanie <i>Member</i>	Co-Chair
Calgary Health Trust		
University of Calgary	Baldwin, D.D. (Doug) <i>Member</i>	Director
Calgary Herald		
University of Calgary	Perraton, Jack <i>Member</i>	Advisory Board
Calgary Homeless Foundation		
University of Calgary	Felesky, Stephanie <i>Member</i>	Director
Calgary Olympic Development Association		
Queen's University	Watson, George William <i>Member</i>	Director
Camco Incorporated		
York University	Hantho, Charles <i>Chair</i>	Chair and Director
Cameco Corporation		
Okanagan University College	Ivany, George <i>Chair</i>	Director
Campbell Comeau Engineering		
Dalhousie University	Campbell, Wesley <i>Member</i>	President

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Canaccord Capital		
Malaspina University-College	King, William <i>Member</i>	Financial Advisor
Canada Bread Company Limited		
Mount Allison University	Bragg, John L. <i>Member</i>	Director
Mount Allison University	McCain, J. Scott <i>Member</i>	Director
University of Toronto	Petch, Jack F. <i>Member</i>	Director
Canada Investment and Savings		
University of Toronto	Orange, Jacqueline C. <i>Member</i>	President and CEO
Canada Lands Company Limited		
University of Calgary	Felesky, Stephanie <i>Member</i>	Director
Ryerson University	Garland, Kevin <i>Member</i>	Director
Canada Life Assurance Company		
University of Western Ontario	McFeetors, Ray <i>Member</i>	Director
Canada Life Financial Corporation		
McGill University	Veilleux, Gérard <i>Member</i>	Director
University of Western Ontario	McFeetors, Ray <i>Member</i>	Director
Canadian Bankers Association		
Ryerson University	Protti, Raymond <i>Member</i>	President and CEO
Canadian Banking Ombudsman Incorporated		
University of Guelph	Alexander, Lincoln Hon. <i>Ex Officio - Chancellor</i>	Director
Canadian Broadcasting Corporation		
McGill University	Giguère, Marie <i>Member</i>	Director
McGill University	Rabinovitch, Robert <i>Member</i>	President and CEO
Canadian Chamber of Commerce		
Carleton University	Hughes Anthony, Nancy <i>Member</i>	President and CEO
Canadian Club of Montréal		
Concordia University	Benedetti, Alain <i>Member</i>	Director

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Canadian Club of Toronto		
Concordia University	Benedetti, Alain <i>Member</i>	Director
Canadian Executive Service Organization		
University of Toronto	Reid, Timothy <i>Member</i>	Director
Canadian Financial Services NT Corporation		
University of Guelph	Derry, Douglas <i>Ex Officio - Vice Chair</i>	Director
Canadian Health Infoway		
Ryerson University	Guerrière, Michael Dr. <i>Chair</i>	Director
Canadian Imperial Bank of Commerce		
McMaster University	Fox, Wayne C. <i>Member</i>	Vice Chair
York University	Hunkin, John S. <i>Member</i>	Director
Canadian Institute For Health Information		
Ryerson University	Guerrière, Michael Dr. <i>Chair</i>	Director
Canadian Institute of Internal Affairs		
University of Toronto	Reid, Timothy <i>Member</i>	Director
Canadian National Railway Company		
McGill University	Cedraschi, Tullio <i>Member</i>	President and CEO
University of Waterloo	Crawford, Purdy <i>Member</i>	Director
Canadian Pacific Railway Limited		
McGill University	Cleghorn, John E. <i>Member</i>	Director
Canadian Pension Plan Investment Board		
York University	Sinclair, Helen K. <i>Member</i>	Director
Canadian Special Olympics Foundation		
McGill University	Cleghorn, John E. <i>Member</i>	Director
Canadian Tourism Commission		
Carleton University	Watson, James <i>Member</i>	President
Canadian Utilities Limited		
University of Alberta	Twa, Craighton <i>Member</i>	President and Director

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Canadian War Museum Royal Military College of Canada	Granatstein, Jack <i>Member</i>	Director and CEO
Canadian Youth Business Foundation Dalhousie University	Risley, John C. <i>Member - Honourary Treasurer</i>	Director
Canapen Group McGill University	Cedraschi, Tullio <i>Member</i>	President
Canassurance Life Insurance Company Incorporated McGill University	O'Brien, Phillip <i>Member</i>	Director and Secretary-Treasurer
Cancoil Integrated Service Incorporated University of Saskatchewan	Dumont, Art <i>Member</i>	President and CEO
Canderel Holdings Limited Concordia University	Wener, Jonathan I. <i>Member</i>	Chair and CEO
Capital N.D.S.L. Concordia University	Beauchamp, Normand <i>Member</i>	President
Cara Operations Limited University of Guelph	Tsampalieros, Gabriel T. <i>Member</i>	President and CEO
Carleton University Foundation McMaster University	Labarge, Suzanne B. <i>Member</i>	Director
Cascades Incorporated Université Laval	Pelletier, Martin P. <i>Membre</i>	Directeur
Cathton Holdings Ltd University of Alberta	Roozen, Catherine <i>Member</i>	Vice President
CCAF Concordia University	Benedetti, Alain <i>Member</i>	Director
Cedarburg Pharmaceuticals Queen's University	Bader, Daniel <i>Member</i>	Director
Centre de recherche et d'innovation d'Ottawa Université d'Ottawa	Dale, Jeffrey M. <i>Membre</i>	Président et directeur

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CGI Group Incorporated		
University of Waterloo	Johnston, David Lloyd <i>Ex Officio - President</i>	Director
York University	Mercier, Eileen <i>Member</i>	Director
CIBC Mellon Global Securities Services Company		
McMaster University	Fox, Wayne C. <i>Member</i>	Director
CIBC Mellon Trust Company		
McMaster University	Fox, Wayne C. <i>Member</i>	Director
CIBC World Markets Incorporated		
McMaster University	Fox, Wayne C. <i>Member</i>	Deputy Chair
CINAR Corporation		
Concordia University	Beauchamp, Normand <i>Member</i>	Director
Citadel Group of Funds		
University of Calgary	Baldwin, D.D. (Doug) <i>Member</i>	Director
Civil Service Co-operative Credit Society Limited		
York University	Gorbet, Fred <i>Member</i>	Director
Clairvest Group Incorporated		
University of Toronto	Rotman, Joseph L. Dr. <i>Member</i>	Director
Clarke Incorporated		
Bishop's University	Bandeem, Robert A <i>Member</i>	Director
Claude Davis & Associates		
University of Toronto	Davis, Claude S. Dr. <i>Member</i>	Principal Consultant
Clearwater Fine Foods		
Dalhousie University	Risley, John C. <i>Member - Honourary Treasurer</i>	President
Cluny Corporation		
Bishop's University	Bandeem, Robert A <i>Member</i>	Chair and President
C-MAC Industries		
Bishop's University	Lagassé, Louis <i>Member</i>	Co-Founder
Coast Capital Savings Credit Union		
Kwantlen University College	Hahn, Kenneth G. <i>Member</i>	Senior Vice President

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COGECO Cable Incorporated

McGill University	Peeters, Jan <i>Member</i>	Director
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COGECO Incorporated

McGill University	Peeters, Jan <i>Member</i>	Director
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Cognos Incorporated

Carleton University	Dacey, Margaret <i>Member</i>	Vice President
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Colchester Park Development Society

Mount Allison University	Winters, J. Robert, Q.C. <i>Member</i>	Chair
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Collideascope Digital Productions Limited

Nova Scotia College of Art and Design	Kuttner, Michael-Andreas <i>Member</i>	Vice President
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COM Dec

University of Waterloo	O'Donovan, Val <i>Member</i>	Chairman
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Command Post and Transfer Corporation

York University	Lastman, Dale <i>Member</i>	Director
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Commercial General Union Insurance Canada

McMaster University	Green, Don M. <i>Vice-Chair</i>	Deputy Chair and Director
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Compass Technologies Incorporated

University College of the Cariboo	Stone, Todd <i>Member, Vice Chair</i>	President and CEO
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Condor Holdings Incorporated

Nova Scotia College of Art and Design	Hutchison, Linda <i>Member</i>	Vice President
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Conference Board of Canada

McGill University	Cleghorn, John E. <i>Member</i>	Chair
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Co-operators Group Limited

University of Guelph	Bardswick, Kathy <i>Member</i>	President and CEO
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Cornerstone Capital Resources Incorporated

Memorial University of Newfoundland	Crosbie, Hon. John Carnell <i>Ex Officio - Chancellor</i>	Director
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Corpfinance International Limited

Saint Francis Xavier University	Wolff, Terrance A. <i>Member</i>	Chair and CEO
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Corporate Research Associates

Dalhousie University	Mills, Don <i>Member</i>	President and CEO
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Corus Entertainment Incorporated

University of Alberta	Roozen, Catherine <i>Member</i>	Director
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University of Lethbridge	Royer, Terrance E. <i>Member</i>	Director
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Cossette Communication Group Incorporated

McGill University	Levitt, Brian <i>Member</i>	Director
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Courtyard Group Incorporated

Ryerson University	Guerrière, Michael Dr. <i>Chair</i>	Managing Director
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CPP Investment Board

Acadia University	Smith, Ronald E. <i>Member</i>	Director
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Credit Union Central of Ontario

University of Guelph	Gray, Virginia <i>Member</i>	President and CEO
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Creighton & Company Insurance Brokers Limited

York University	Lastman, Dale <i>Member</i>	Director
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CSL Group Incorporated

Dalhousie University	Day, Graham Sir	Director
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Cygnal Technologies Corporation

Trent University	Young, J. Douglas <i>Member</i>	President and CEO
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DaimlerChrysler Canada Incorporated

University of Windsor	Brust, Ed <i>Member</i>	Chair and CEO
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Deloitte & Touche

University of Northern British Columbia	Fichtner, Ron <i>Member</i>	Director
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Royal Military College of Canada	Smee, Kenneth <i>Member</i>	Executive Director
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Deutsche Bank Canada

McGill University	Meighen, Michael <i>Member</i>	Director
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Devencore Limited

McGill University	O'Brien, Phillip <i>Member</i>	Chair
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**CORPORATIONS REPRESENTED ON UNIVERSITY BOARDS OF GOVERNORS
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Devtek Corporation		
McMaster University	Green, Don M. <i>Vice-Chair</i>	Director
Dofasco		
University of Western Ontario	Clitheroe, Eleanor <i>Ex Officio - Chancellor</i>	Director
Dofasco Incorporated		
University of Calgary	MacNeill, Brian <i>Chair</i>	Chair and Director
McMaster University	Pether, Donald A. <i>Member</i>	Director
Queen's University	O'Neill, Thomas C. <i>Member</i>	Director
Dojack Associates Limited		
Augustana University College	Dojack, Jacqueline <i>Member</i>	President
Dominion of Canada General Insurance Company		
McGill University	Vennat, Manon <i>Member</i>	Director
York University	Cantor, Paul <i>Member</i>	Director
Domtar Incorporated		
McGill University	Levitt, Brian <i>Member</i>	Director
Drylander Ranch Ltd		
University of Alberta	Heidecker, Brian <i>Member</i>	President
Dundee Bancorp Incorporated		
Concordia University	Beauchamp, Normand <i>Member</i>	Director
Concordia University	Lowy, Frederick <i>Ex Officio - Rector</i>	Director
Concordia University	Renaud, Richard J. <i>Member</i>	Director
Dundee Wealth Management Incorporated		
Concordia University	Kavanagh, Judith A. <i>Member</i>	Director
DuPont Canada Incorporated		
University of Guelph	Zelonka, R.A. <i>Member</i>	Vice President
Eaton's of Canada Limited		
Ryerson University	Eaton, John Craig <i>Ex Officio - Chancellor</i>	Chair

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Economical Insurance		
University of Waterloo	Bales, Mary <i>Member</i>	Director
Effort Trust Company		
McMaster University	Weisz, Tom <i>Member</i>	President
Emera Incorporated		
Acadia University	Smith, Ronald E. <i>Member</i>	Senior Vice President and CEO
Saint Mary's University	Sobey, Paul <i>Member</i>	Director
University of Waterloo	Crawford, Purdy <i>Member</i>	Director
Empire Company Limited		
Dalhousie University	Day, Graham Sir	Director
Mount Allison University	Bragg, John L. <i>Member</i>	Director
Queen's University	Sobey, Robert <i>Member</i>	Director
Saint Francis Xavier University	Gogan, James <i>Member</i>	Director
Empire Life Insurance Company		
McGill University	Vennat, Manon <i>Member</i>	Director
York University	Cantor, Paul <i>Member</i>	Director
Enbridge Gas Distribution Incorporated		
McMaster University	Letwin, S.J.J. (Steve) <i>Member</i>	Director
Enbridge Incorporated		
McMaster University	Letwin, S.J.J. (Steve) <i>Member</i>	Vice President
EnCana Corporation		
University of New Brunswick	O'Brien, David <i>Member</i>	Chair and Director
Enerflex Systems Limited		
University of Calgary	Sparrow, Barbara <i>Member</i>	Director
Entourage Solutions Technologiques Incorporated		
McGill University	Pouliot, Adrien D. <i>Member</i>	President and CEO and Director

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Environmental Management Solutions Incorporated		
Brock University	Panko, Andrew <i>Member - Vice Chair</i>	Senior Business Development & Technical Representative
EPCOR Preferred Equity Incorporated		
University of Lethbridge	Turner, Robert <i>Member</i>	Director
Equisure Financial Management Limited		
Dalhousie University	Cowan, James S. <i>Member</i>	Director
Equitable Life Insurance Company of Canada		
University of Guelph	Derry, Douglas <i>Ex Officio - Vice Chair</i>	Director
Eric Sprott School of Business		
Carleton University	Kumar, Vinrod <i>Member</i>	Director
Ernst & Young LLP		
Concordia University	Benedetti, Alain <i>Member</i>	Vice Chair
Esprit Exploration Limited		
Queen's University	Watson, George William <i>Member</i>	Chair and Director
Eurocopter Canada Limited		
Brock University	Heidbuechel, Willy <i>Member</i>	Vice-Chair
Extendicare Incorporated		
Dalhousie University	Day, Graham Sir	Director
F.N. Financial Corporation		
University of Guelph	Flynn, Mary-Elizabeth <i>Member</i>	CEO
Fairmont Hotels & Resorts Incorporated		
University of Guelph	Clark, Carolyn J. <i>Member</i>	Vice-President
University of New Brunswick	O'Brien, David <i>Member</i>	Director
Falconbridge Limited		
Laurentian University	Chertow, M. Brent <i>Member</i>	Director
University of Waterloo	Harding, Robert James <i>Member</i>	Director
Farmers Co-operative Dairy Limited		
Dalhousie University	Radchuck, Robert <i>Member</i>	Director

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Fathers of Confederation Buildings Trust

Memorial University of Newfoundland	Crosbie, Hon. John Carnell <i>Ex Officio - Chancellor</i>	Director
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Fednav Limited

McGill University	Levitt, Brian <i>Member</i>	Director
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Finning International Incorporated

McGill University	Cleghorn, John E. <i>Member</i>	Director
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First American Title Insurance Company

University of Toronto	Davis, Honourable William G. <i>Member</i>	Director
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First Plazas Incorporated

York University	Bennett, Avie J. <i>Ex Officio - Chancellor</i>	Chair
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Fleming Financial Incorporated

Brock University	Fleming, Val <i>Member</i>	Secretary-Treasurer
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Fluke Transport Incorporated

McMaster University	Foxcroft, R.L. (Ron) Dr. <i>Member</i>	President and CEO
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Fondation Baxter & Alma Ricard

McGill University	Veilleux, Gérard <i>Member</i>	Director
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Food Processors of Canada

Mount Allison University	McCain, J. Scott <i>Member</i>	Director
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Foot Locker Incorporated

University of Waterloo	Crawford, Purdy <i>Member</i>	Director
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Foresbec Incorporated

Bishop's University	Lagassé, Louis <i>Member</i>	Director
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Foundation du Maire pour la Jeunesse

Concordia University	Wener, Jonathan I. <i>Member</i>	Director
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Foundation National Gallery

McGill University	Veilleux, Gérard <i>Member</i>	Director
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Four Seasons Hotels Incorporated

McGill University	Munroe-Blum, Heather <i>Ex Officio - Principal and Vice-Chancellor</i>	Director
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FPI Limited		
Dalhousie University	Risley, John C. <i>Member - Honourary Treasurer</i>	Director
Memorial University of Newfoundland	Crosbie, Hon. John Carnell <i>Ex Officio - Chancellor</i>	Director
Franchise Bancorp Incorporated		
University of Toronto	Nester, John P. Dr. <i>Member</i>	Director
Fraser Institute		
Royal Military College of Canada	Bata, Sonja <i>Member</i>	Trustee
Fraser Milner Casgrain LLP		
University of Lethbridge	Turner, Robert <i>Member</i>	Vice Chair
Free Rein Associates		
University College of the Fraser Valley	Kennedy, Hilary <i>Second Vice-Chair</i>	Principal
Freehold Resources Limited		
McGill University	Cedraschi, Tullio <i>Member</i>	Director
Freehold Royalty Trust		
McGill University	Cedraschi, Tullio <i>Member</i>	Director
Ganong Bros. Limited		
University of New Brunswick	Ganong, David A. <i>Member</i>	President
University of Waterloo	Crawford, Purdy <i>Member</i>	Director
Gaz Métropolitain, Incorporated		
McMaster University	Letwin, S.J.J. (Steve) <i>Member</i>	Director
GBC Asset Management Incorporated		
McGill University	Soutar, Ian <i>Member</i>	Director
GBC North American Growth Fund Incorporated		
McGill University	Soutar, Ian <i>Member</i>	President and CEO and Director
Genome Canada		
McGill University	Munroe-Blum, Heather <i>Ex Officio - Principal and Vice-Chancellor</i>	Vice Chair
George Weston Limited		
University of Guelph	Alexander, Lincoln Hon. <i>Ex Officio Chancellor</i>	Director

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Gerrand Rath Johnson Royal Military College of Canada	Johnson, William <i>Member</i>	Partner
Gesca Limitée Concordia University	Kruyt, Peter <i>Member</i>	Director
Université Laval	Drouin, Richard <i>Membre - président</i>	Directeur
McGill University	Veilleux, Gérard <i>Member</i>	Director
Gestion Portland-Vimy Inc Bishop's University	Lagassé, Louis <i>Member</i>	Chairman and CEO
Gexel Telecommunications International Inc Bishop's University	Lagassé, Louis <i>Member</i>	Director
Glaxo Smith Kline Incorporated Queen's University	Lucas, Paul <i>Member</i>	President and CEO
Glaxo Wellcome Research Institute Augustana University College	Tyrrell, Lorne <i>Member</i>	Director
Glengate Investments Incorporated McMaster University	Bullock, James R. <i>Member</i>	Director
Global Entertainment Corporation Kwantlen University College	Melville, George <i>Member</i>	Director
Gold Reserve Corporation Saint Francis Xavier University	Coleman, James Hayward <i>Member</i>	Director
Goldfarb Corporation York University	Cohen, Marshall <i>Chair</i>	Director
Goldfinch, Nichlom & Colin University College of the Fraser Valley	Nicklom, Ronert <i>Chair</i>	President
Goran Capital Incorporated McMaster University	Foxcroft, R.L. (Ron) Dr. <i>Member</i>	Director
Gordon Hall & Associates Queen's University	Hall, Gordon M. <i>Member</i>	Director

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Gore Mutual Insurance Company		
Wilfrid Laurier University	Fisk, Joan <i>Member</i>	Director
York University	Marsden, Lorna <i>Ex Officio - President</i>	Director
Gowling Lafleur Henderson LLP		
Carleton University	Laughton, Robert <i>Member</i>	Partner
Carleton University	Shore, Jacques <i>Member</i>	Partner
Queen's University	Christie, Hugh <i>Member</i>	Partner
Greater Halifax Partnership		
Dalhousie University	Traves, Thomas Donald <i>Ex Officio - President and Vice-Chancellor</i>	Director
Greater Montreal Financial Services Limited		
Concordia University	Carpini, Alexander <i>Member</i>	Partner
Greater Ottawa Chamber of Commerce		
Carleton University	Logan, Gail <i>Member</i>	President
Great-West Life Assurance Company		
McGill University	Veilleux, Gérard <i>Member</i>	Director
University of Western Ontario	McFeetors, Ray <i>Member</i>	Director
University of Winnipeg	Riley, H. Sanford <i>Ex Officio - Chancellor</i>	Director
Great-West Lifeco Incorporated		
McGill University	Veilleux, Gérard <i>Member</i>	Director
University of Western Ontario	McFeetors, Ray <i>Member</i>	Co-President, CEO and Director
University of Winnipeg	Riley, H. Sanford <i>Ex Officio - Chancellor</i>	Director
Greenfleet Limited		
McMaster University	Green, Don M. <i>Vice-Chair</i>	President
Guillevin International Company		
Concordia University	Cavell, Charles G. <i>Member</i>	Director
Université Laval	Turcotte, Michael L. <i>Membre</i>	Directeur

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GWL Realty Advisors		
University of Calgary	Myers, Bernie P. <i>Member</i>	Director
H.A. Staff Limited		
Brock University	Staff, Wendy <i>Member</i>	Secretary-Treasurer
Halifax International Airport Authority		
Dalhousie University	Cowan, James S. <i>Member</i>	Secretary
Hamilton Tiger Cats, The		
Brock University	Grant, George <i>Member</i>	Vice-Chair
Hamilton Utilities Corporation		
McMaster University	George, Peter J. <i>Ex Officio - President</i>	Chair
York University	Hantho, Charles <i>Chair</i>	Chair and Director
Harlequin Enterprises Limited		
McGill University	Hayes, Donna <i>Member</i>	President and CEO
Health Choice Incorporated		
Queen's University	Watson, George William <i>Member</i>	Director
Helix Investments (Canada) Incorporated		
McGill University	Cedraschi, Tullio <i>Member</i>	Director
Herbel Holdings Limited		
Athabasca University	Belcourt, Herb <i>Member</i>	President
Hewlett Packard		
Mount Allison University	Booth, David <i>Member</i>	Vice President
HIB Enterprises		
Malaspina University-College	Brennert, Hans <i>Member</i>	Project Manager
High Liner Foods Incorporated		
Mount Allison University	Winters, J. Robert, Q.C. <i>Member</i>	Director
Hinckley Yachts		
Queen's University	Young, William Lee Jr. <i>Member</i>	Director
Homburg Invest Incorporated		
Saint Francis Xavier University	Coleman, James Hayward <i>Member</i>	Director

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Home Capital Group Incorporated		
University of Toronto	Davis, Honourable William G. <i>Member</i>	Director
Home Trust Company		
University of Toronto	Davis, Honourable William G. <i>Member</i>	Chair and Director
Hope Chamber of Commerce		
University College of the Fraser Valley	Kennedy, Hilary <i>Second Vice-Chair</i>	President
HSBC Bank Canada		
University of British Columbia	Glynn, Martin J.G. <i>Member</i>	President and CEO
Simon Fraser University	Eng, Peter J.L. Dr. <i>Member</i>	Director
HSBC Canadian Direct Insurance Incorporated		
University of British Columbia	Glynn, Martin J.G. <i>Member</i>	Chair and Director
HSBC North America Incorporated		
University of British Columbia	Glynn, Martin J.G. <i>Member</i>	CEO
Hunter Amenities Incorporated		
Queen's University	Baker, Eric E. <i>Member</i>	Director
Husky Energy Incorporated		
University of British Columbia	Glynn, Martin J.G. <i>Member</i>	Director
Hutton-Belleville Incorporated		
University of Waterloo	McQueen, Trina <i>Member</i>	President
Hydro One Incorporated		
University of Guelph	Burak, Rita <i>Ex Officio - Vice Chair</i>	Vice-Chair and Director
York University	Mercier, Eileen <i>Member</i>	Director
IGA Canada Limited		
Simon Fraser University	Louie, Brandt <i>Member</i>	Director
Inco Limited		
Laurentian University	McDonald, Scott <i>Member</i>	Director
University of New Brunswick	O'Brien, David <i>Member</i>	Director
University of Western Ontario	Clitheroe, Eleanor <i>Ex Officio - Chancellor</i>	Director

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Industrial-Alliance Life Insurance Company		
University of Toronto	Peterson, Hon. David R. <i>Member</i>	Director
ING Bank of Canada		
York University	Mercier, Eileen <i>Member</i>	Director
InNOVAcorp		
Dalhousie University	Traves, Thomas Donald <i>Ex Officio - President and Vice Chancellor</i>	Director
Innovatia		
University of New Brunswick	Pond, Gerald <i>Member</i>	Director
INSCAPE Corporation		
University of Toronto	Peterson, Hon. David R. <i>Member</i>	Director
Institute of Canadian Bankers		
Ryerson University	Protti, Raymond <i>Member</i>	President and CEO
Institute of Corporate Directors		
University of Toronto	Reid, Timothy <i>Member</i>	Director
Insurance Corporation of Newfoundland		
Memorial University of Newfoundland	Crosbie, Hon. John Carnell <i>Ex Officio - Chancellor</i>	Director
Integrated Capital Associates		
McMaster University	Buckingham, R. (Richard) <i>Member</i>	Director
International Coliseums Corporation		
Kwantlen University College	Melville, George <i>Member</i>	Director
International Institute of Sustainable Development		
York University	Hantho, Charles <i>Chair</i>	Director
International Monetary Conference		
McGill University	Cleghorn, John E. <i>Member</i>	Director
International Ocean Institute		
Dalhousie University	Traves, Thomas Donald <i>Ex Officio - President and Vice Chancellor</i>	Director
Intertape Polymer Group Incorporated		
McGill University	Richards, Michael <i>Member</i>	Director

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Intrafina Limited

Concordia University	Hanna, George <i>Member</i>	President
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Investors Group Incorporated

McGill University	Veilleux, Gérard <i>Member</i>	Director
University of Western Ontario	McFeetors, Ray <i>Member</i>	Director
University of Winnipeg	Riley, H. Sanford <i>Ex Officio - Chancellor</i>	Director

Ivanhoe Cambridge Incorporated

University of Toronto	Peterson, Hon. David R. <i>Member</i>	Director
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J.C. Clark Limited

McGill University	Meighen, Michael <i>Member</i>	Director
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James Richardson & Sons Limited

Trent University	Ramsay, Kathleen M. <i>Member</i>	Director
University of Winnipeg	Riley, H. Sanford <i>Ex Officio - Chancellor</i>	Director

Jarvis Business Center

Okanagan University College	Jarvis, Beryl <i>Member</i>	President
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JC Consulting Limited

Memorial University of Newfoundland	Crosbie, Hon. John Carnell <i>Ex Officio - Chancellor</i>	President and Director
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Jewish General Hospital

Concordia University	Wener, Jonathan I. <i>Member</i>	President and Director
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John Swire & Sons (Canada) Limited

University of Toronto	Petch, Jack F. <i>Member</i>	Director
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JTI-Macdonald Corporation

University of Winnipeg	Duncan, Anne <i>Member</i>	Director
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Kalfat Corporation

Carleton University	Ling, Frank <i>Member</i>	President
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Kasten Chase Applied Research Limited

Queen's University	Rae, John A. <i>Member</i>	Director
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Katz Pharmacy Services

McMaster University	Loucks, Ronald C. <i>Member</i>	Director
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Kearns, McKinnon Barristers & Solicitors		
University of Guelph	Norris, R. <i>Member</i>	Partner
Kenyon Wilson, Land Surveyors		
Malaspina University-College	Kenyon, Robin <i>Member</i>	Partner
Kingsway Financial Services Incorporated		
University of Guelph	Walsh, F. Michael <i>Ex Officio - Chair</i>	Director
Knowledge House Incorporated		
Dalhousie University	MacNutt, Cate <i>Member</i>	Senior Vice-President
Lafarge Canada		
Malaspina University-College	Hubbard, Don <i>Vice-Chair</i>	General Manager of the Northwest Division
Lagassé Lachance Beaupré Poisson		
Bishop's University	Lagassé, Louis <i>Member</i>	Partner
Laidlaw Incorporated		
McMaster University	Green, Don M. <i>Vice-Chair</i>	Director
Lake Excavating Limited		
University College of the Cariboo	Gertzen, Kari <i>Member</i>	Vice President
Lakeshore Incorporated		
Brock University	Dertinger, James <i>Member</i>	President
Lancaster, Brooks & Welch		
Brock University	Edwards, David <i>Member - Chair</i>	Director
Laurentian Bank of Canada		
Concordia University	Wener, Jonathan I. <i>Member</i>	Director
Laurentian Trust of Canada Incorporated		
Bishop's University	Paterson, Alex K. <i>Ex Officio - Chancellor</i>	Director
Legacy Hotels Real Estate Investment Trust		
University of Calgary	MacNeill, Brian <i>Chair</i>	Trustee
Lengvari Financial Incorporated		
Concordia University	Lengvari, Christine <i>Member</i>	President and CEO

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Les Placements Essagal Inc.		
Bishop's University	Lagassé, Louis <i>Member</i>	Chairman and CEO
Les Restaurants Les Prés Canada Ltée		
Bishop's University	Lagassé, Louis <i>Member</i>	Director
Les Restaurants Pacini Inc.		
Bishop's University	Lagassé, Louis <i>Member</i>	Director
Linamar Corporation		
University of Waterloo	Hasenfratz, Linda <i>Member</i>	CEO
Lincoln Fabrics Limited		
Brock University	Howes, David S. <i>Member</i>	President and General Manager
Loblaw Companies Limited		
Queen's University	O'Neill, Thomas C. <i>Member</i>	Director
London Drugs		
Simon Fraser University	Louie, Brandt <i>Member</i>	Chair and CEO
London Insurance Group Incorporated		
McGill University	Veilleux, Gérard <i>Member</i>	Director
University of Western Ontario	McFeetors, Ray <i>Member</i>	Director
University of Winnipeg	Riley, H. Sanford <i>Ex Officio - Chancellor</i>	Director
London Life Insurance Company		
McGill University	Veilleux, Gérard <i>Member</i>	Director
University of Winnipeg	Riley, H. Sanford <i>Ex Officio - Chancellor</i>	Director
MacDonald Restaurants		
University College of the Fraser Valley	Uszkalo, Carol <i>Member</i>	Co-owner
MacDonald, Dettwiler and Associates Limited		
University of Saskatchewan	Thiessen, Gordon <i>Member</i>	Vice-President
Magellan Aerospace Corporation		
University of Toronto	Davis, Honourable William G. <i>Member</i>	Director
Magna Entertainment Corporation		
University of Toronto	Davis, Honourable William G. <i>Member</i>	Director

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Maison Deschatelets		
Université d'Ottawa	Hurtubise, Pierre <i>Member</i>	Directeur
Mancal Corporation		
McMaster University	Letwin, S.J.J. (Steve) <i>Member</i>	Director
Mancor Industries		
University of Waterloo	Church, Arthur <i>Member</i>	President and CEO
Manitoba Telecom Services Incorporated		
University of Western Ontario	McFeetors, Ray <i>Member</i>	Director
Manufacturers Life Insurance		
University of Waterloo	Guy, Geoffrey <i>Member</i>	Senior Vice President
Manulife Financial Corporation		
York University	Marsden, Lorna <i>Ex Officio - President</i>	Director
Maple Leaf Foods Incorporated		
Mount Allison University	McCain, J. Scott <i>Member</i>	President and CEO
University of Waterloo	Crawford, Purdy <i>Member</i>	Director
Maple Leaf Foods International		
University of Guelph	Bilyea, Ted <i>Member</i>	President
Maple Leaf Sports & Entertainment Limited		
York University	Lastman, Dale <i>Member</i>	Director
Marcil, Lavallée, Loyer & Associés		
Université d'Ottawa	Chenail-Trépanier, Joanne <i>Membre</i>	Directeur
Maritime Life Assurance Company		
Dalhousie University	Coolican, Murray <i>Member</i>	Senior Vice- President
Dalhousie University	Stuart, Peter A. <i>Member</i>	Investment Executive
Dalhousie University	Traves, Thomas Donald <i>Ex Officio - President and Vice Chancellor</i>	Director
Masonite International Corporation		
University of Toronto	Rotman, Joseph L. Dr. <i>Member</i>	Director

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McAuslan Brewing		
Concordia University	McAuslan, Peter G. <i>Member</i>	President
McCain Capital Corporation		
University of Toronto	Petch, Jack F. <i>Member</i>	Corporate Secretary
York University	Sinclair, Helen K. <i>Member</i>	Director
McCain Foods Group Incorporated		
Mount Allison University	McCain, J. Scott <i>Member</i>	Director
McClelland & Stewart Incorporated		
York University	Bennett, Avie J. <i>Ex Officio - Chancellor</i>	Chair and President
McGill Fund Council		
McGill University	Cleghorn, John E. <i>Member</i>	Chair
McGraw-Hill Ryerson Limited		
McGill University	Vennat, Manon <i>Member</i>	Director
McInnes Cooper & Robertson		
Nova Scotia College of Art and Design	Van Wie Penick, Frank <i>Member</i>	Lawyer
MDS Incorporated		
University of Western Ontario	Yamada, Ron <i>Member</i>	Director
MDSI Mobile Data Solutions Incorporated		
University of Victoria	Ciceri, Peter <i>Member</i>	Director
Med-Emerg International Incorporated		
Ryerson University	Zacharias, Ramesh <i>Member</i>	Director
Mediatrix Telecom Incorporated		
Bishop's University	Lagassé, Louis <i>Member</i>	Chairman
MediSolution Limited		
Ryerson University	Guerrière, Michael Dr. <i>Chair</i>	Director
Melcor Developments Limited		
University of Alberta	Young, Ralph <i>Member</i>	President and CEO
Mercedes-Benz Canada Incorporated		
University of Windsor	Brust, Ed <i>Member</i>	Director

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Merlan Scientific Limited		
Queen's University	Whiting, David G. <i>Member</i>	President
Message Network		
Queen's University	Koven, Merle <i>Member</i>	Officer
MFP Financial Services Limited		
McMaster University	Hawkrigg, Melvin M. <i>Ex Officio Chancellor</i>	Director
Mill Pond Enterprises Limited		
Dalhousie University	Radchuck, Robert <i>Member</i>	President
Miralta Capital II Incorporated		
Queen's University	Baker, Eric E. <i>Member</i>	President
MIST Incorporated		
University of Toronto	Myhal, George E. <i>Member</i>	Director
Molson Incorporated		
Concordia University	Molson, Eric H. <i>Chancellor</i>	Chair
McGill University	Cleghorn, John E. <i>Member</i>	Director
McGill University	Giguère, Marie <i>Member</i>	Senior Vice President
University of New Brunswick	O'Brien, David <i>Member</i>	Director
University of Winnipeg	Riley, H. Sanford <i>Ex Officio - Chancellor</i>	Director
Monitor Clipper Equity Partners, LLP		
Queen's University	Young, William Lee Jr. <i>Member</i>	Managing Director
Monroe Minerals Incorporated		
University of Calgary	Perraton, Jack <i>Member</i>	Director
Montreal Museum of Fine Arts Foundation		
Concordia University	Wener, Jonathan I. <i>Member</i>	Director
Moosehead Breweries Limited		
Dalhousie University	Day, Graham Sir	Director
Mount Allison University	McCubbin, Bruce <i>Member</i>	President and CEO

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Morguard Corporation York University	Price, Timothy R. <i>Member</i>	Director
Moriyama & Teshima Architects Brock University	Moriyama, Raymond. Dr. <i>Ex Officio</i>	President
Morrison Lamothe Incorporated Carleton University	Doherty, Peter <i>Member</i>	Director
Murray (Sheila A.) & Associates Queen's University	Murray, Sheila <i>Member</i>	President
Napwick Holdings Limited Mount Allison University	Winters, J. Robert, Q.C. <i>Member</i>	Chair
National Bank of Canada McGill University	Meti, Tony <i>Member</i>	Senior Vice President
National Challenge Systems Incorporated Bishop's University	Bandeem, Robert A <i>Member</i>	Director
National Life Assurance Company of Canada University of Toronto	Peterson, Hon. David R. <i>Member</i>	Director
Nenqayni Treatment Centre Society University of Northern British Columbia	Archie, Antoine <i>Member</i>	Director
Néokimia Incorporated Bishop's University	Lagassé, Louis <i>Member</i>	Director
Nestlé Canada Incorporated McGill University	Munroe-Blum, Heather <i>Ex Officio - Principal and Vice-Chancellor</i>	Director
Network Executive Team University of Guelph	Burak, Rita <i>Ex Officio - Vice Chair</i>	President and CEO
Neurochem Incorporated Concordia University	Kruyt, Peter <i>Member</i>	Director
Newfoundland Power Incorporated Memorial University of Newfoundland	Butt, Calvin <i>Member</i>	Vice President
Memorial University of Newfoundland	Ludlow, Earl <i>Member</i>	Vice-President

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Nexen Incorporated

Queen's University	O'Neill, Thomas C. <i>Member</i>	Director
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Nexfor Incorporated

University of Waterloo	Harding, Robert James <i>Member</i>	Director
York University	Price, Timothy R. <i>Member</i>	Director

Niigon Technologies

University of Western Ontario	Clitheroe, Eleanor <i>Ex Officio - Chancellor</i>	Director
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NIKE Canada Limited

University of Toronto	Davis, Honourable William G. <i>Member</i>	Director
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Noranda Incorporated

Laurentian University	Chertow, M. Brent <i>Member</i>	President
University of Toronto	Myhal, George E. <i>Member</i>	Director
University of Waterloo	Harding, Robert James <i>Member</i>	Chair

Nortel Networks Corporation

McGill University	Cleghorn, John E. <i>Member</i>	Director
McMaster University	Washburn, Peter R. <i>Member</i>	Director

Nortel Networks Limited

McGill University	Cleghorn, John E. <i>Member</i>	Director
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Northbrock Capital Incorporated

Concordia University	Renaud, Richard J. <i>Member</i>	President
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Nova Scotia Business Development Corporation

Dalhousie University	Risley, John C. <i>Member - Honourary Treasurer</i>	Director
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Nova Scotia Power Incorporated

Dalhousie University	Tower, Nancy <i>Member</i>	Director
Saint Mary's University	Sobey, Paul <i>Member</i>	Director
University of Waterloo	Crawford, Purdy <i>Member</i>	Director

Novamerican Steel Incorporated

McGill University	Richards, Michael <i>Member</i>	Director
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Nu-Way Kitchens Limited		
Memorial University of Newfoundland	Short, Harvey <i>Member</i>	President
Oceanex Income Fund		
Memorial University of Newfoundland	Crosbie, Hon. John Carnell <i>Ex Officio - Chancellor</i>	Trustee
Ogilvy Renault		
Queen's University	Card, Duncan C. <i>Member</i>	Partner
Olafson's Baking Company		
Kwantlen University College	Robinson, Susan <i>Member</i>	Vice President
Olameter Incorporated		
McGill University	Peeters, Jan <i>Member</i>	President
OMERS Subsidiaries		
University of Toronto	Petch, Jack F. <i>Member</i>	Corporate Secretary
Ontario Exports Incorporated		
Trent University	Saunderson, William J. <i>Member</i>	Chair
Ontario Northland Transportation		
Nipissing University	Carmichael, Steven <i>Member</i>	Vice-President
Ontario Power Generation Incorporated		
Trent University	Dicerni, Richard <i>Member</i>	Executive Vice-President
Ontario Teachers' Pension Plan		
Queen's University	O'Neill, Thomas C. <i>Member</i>	Director
Open Text Corporation		
University of Waterloo	Johnston, David Lloyd <i>Ex officio - President</i>	Director
Optimum Frontier Insurance Company		
Nipissing University	Liddle, David B. <i>Ex Officio - Chancellor</i>	Vice-Chair
Optimum General Incorporated		
Université de Moncton	Fontaine, Yvon <i>Ex Officio - Recteur</i>	Directeur
Orlick Industries Limited		
McMaster University	Couldrey, Roger D. <i>Member</i>	Director
McMaster University	Hawkrigg, Melvin M. <i>Ex Officio Chancellor</i>	Chair

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Osler, Hoskin & Harcourt LLP		
McGill University	Levitt, Brian <i>Member</i>	Co-Chair
Queen's University	Plumley, Kent H.E. <i>Member</i>	Partner
University of Toronto	Petch, Jack F. <i>Member</i>	Vice Chairman
Otis Canada Incorporated		
McMaster University	Minich, Ed A. <i>Member</i>	President and CEO
Ottawa Centre for Research and Innovation		
Carleton University	McNally, Barb <i>Member</i>	Vice President
Ottawa Heart Institute Foundation		
Queen's University	Plumley, Kent H.E. <i>Member</i>	Trustees
Ovation Incorporated		
University of Toronto	Rotman, Joseph L. Dr. <i>Member</i>	Director
Oxford Frozen Foods Limited		
Mount Allison University	Bragg, John L. <i>Member</i>	Chair and President and CEO
P.J. Doherty & Associates		
Carleton University	Doherty, Peter <i>Member</i>	President
Paribas Participations Limited		
McGill University	Meighen, Michael <i>Member</i>	Director
Parteq Innovations - Queen's University		
Queen's University	Plumley, Kent H.E. <i>Member</i>	Director
Patterson Palmer		
Memorial University of Newfoundland	Crosbie, Hon. John Carnell <i>Ex Officio - Chancellor</i>	Counsel
Patterson Palmer Hunt Murphy		
Mount Allison University	Laidlaw, John <i>Member</i>	Director
PCL Construction Group Incorporated		
University of Alberta	Grieve, Ross A. <i>Member</i>	President and CEO
Pembroke Management Limited		
McGill University	Soutar, Ian <i>Member</i>	Vice Chair and Director

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Petro Kazakhstan Incorporated		
University of Prince Edward Island	MacEachern, Louis W. <i>Member</i>	Director
Petro-Canada		
University of Calgary	MacNeill, Brian <i>Member</i>	Chairman
University of New Brunswick	Currie, Richard J. M.C. <i>Ex Officio O Chancellor</i>	Director
Photonics Research Ontario		
Queen's University	Plumley, Kent H.E. <i>Member</i>	Director
Picchio		
Concordia University	Cavell, Charles G. <i>Member</i>	Director
Pinetree Capital Incorporated		
Bishop's University	Williams, David A. <i>Member</i>	Director
Pivotal Capital Advisory Group		
University of Regina	Allen, Terry <i>Member</i>	President
Placer Dome Incorporated		
McMaster University	Stephenson, Lorne C. <i>Member</i>	Director
Platinum Communications		
University of Calgary	Perraton, Jack <i>Member</i>	Director
Pomerleau		
Université Laval	Pomerleau, Hervé <i>Membre</i>	Président
Potash Corporation of Saskatchewan Incorporated		
University of Saskatchewan	Howe, Dallas <i>Member</i>	Director
Power Communications Incorporated		
McGill University	Veilleux, Gérard <i>Member</i>	President
Power Corporation of Canada		
Concordia University	Kruyt, Peter <i>Member</i>	Vice President
University of Manitoba	Szathmáry, Eموke <i>Ex Officio - President</i>	Director
McGill University	Veilleux, Gérard <i>Member</i>	Vice President
Queen's University	Rae, John A. <i>Member</i>	Executive Vice President

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Power Financial Corporation		
University of Manitoba	Szathmáry, Eموke <i>Ex Officio - President</i>	Director
Power Technology Investment Corporation		
McGill University	Veilleux, Gérard <i>Member</i>	Director
Premier Building Products		
Kwantlen University College	Plewes, Tana <i>Vice-Chair</i>	President
President's Choice Financial		
Université Laval	Drouin, Richard <i>Membre - président</i>	Directeur
Prexar Incorporated		
University of New Brunswick	Pond, Gerald <i>Member</i>	Director
PricewaterhouseCoopers		
Carleton University	Lumsden, Allan <i>Member</i>	Partner
McMaster University	McKenna, Virginia A. <i>Member</i>	Director
Princeton Developments Limited		
University of Alberta	Ferguson, John <i>Ex Officio - Chancellor</i>	Chair
Prism Equities Incorporated		
University of Western Ontario	Colcleugh, Bob <i>Member</i>	Director
Provigo Incorporated		
Université Laval	Drouin, Richard <i>Membre - président</i>	Directeur
Q1 Labs		
University of New Brunswick	Pond, Gerald <i>Member</i>	Chair and Director
Quality Hotel Parkway Convention Centre		
Brock University	Nitsopoulos, Angelo <i>Member</i>	President/Operating Director
Quebecor World Incorporated		
Concordia University	Cavell, Charles G. <i>Member</i>	Deputy Chair and Director
R. Howard Webster Foundation		
Concordia University	Davidson, Howard <i>Member</i>	Treasurer
Radchuck Associates Incorporated		
Dalhousie University	Radchuck, Robert <i>Member</i>	President

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Ranchgate Energy Incorporated		
Queen's University	Watson, George William <i>Member</i>	Director
Rankin Construction		
Brock University	Rankin, Thomas A. <i>Member</i>	President
RBC Capital Markets		
McMaster University	So, I.M. (Irene) <i>Member</i>	Director
RBC Insurance Holdings Incorporated		
York University	Currie, Peter <i>Member</i>	Director
Realstar Group		
University of New Brunswick	Squibb, Geoffrey Wayne <i>Member</i>	Co-Founder, President and CEO
Reitmans (Canada) Limited		
McGill University	Reitman, Jeremy H. <i>Member</i>	President and Director
Research In Motion Limited		
University of Waterloo	Lazaridis, Mike <i>Member</i>	President, CEO and Director
Richtree Incorporated		
University of Toronto	Nester, John P. Dr. <i>Member</i>	Director
RioCan Real Estate Investment Trust		
University of Toronto	Godfrey, Paul V. Dr. <i>Member</i>	Chair and Trustee
Rippon Associates		
Carleton University	Mallett, Jocelyn <i>Member</i>	President
Risk Management Association (U.S.A)		
McMaster University	Labarge, Suzanne B. <i>Member</i>	Vice Chair and Director
Rochester Institute of Technology		
Queen's University	Bader, Daniel <i>Member</i>	Director
Rod Love Consulting Incorporated		
University of Calgary	Love, Rod M. <i>Member</i>	President
Rogers Communications Incorporated		
University of Toronto	Peterson, Hon. David R. <i>Member</i>	Director

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Rogers Media Incorporated		
York University	Lewis, Robert <i>Member</i>	Director
Rogers Wireless Communications Incorporated		
University of Toronto	Peterson, Hon. David R. <i>Member</i>	Director
Rol-Land Farms Limited		
University of Guelph	Vander Pol, Hank <i>Member</i>	President and CEO
Rosen Corporation		
Queen's University	Koven, Merle <i>Member</i>	Officer
Rosen Fuels		
Queen's University	Koven, Merle <i>Member</i>	President
Royal Bank of Canada		
University of Alberta	Ferguson, John <i>Ex Officio - Chancellor</i>	Director
McMaster University	Labarge, Suzanne B. <i>Member</i>	Vice Chair
Mount Saint Vincent University	Bossert, Wayne <i>Member</i>	Senior Vice President
University of New Brunswick	O'Brien, David <i>Member</i>	Director
Ryerson University	Fukakusa, Janice <i>Member</i>	Executive Vice President
Simon Fraser University	Louie, Brandt <i>Member</i>	Director
York University	Currie, Peter <i>Member</i>	Vice Chair and CFO
Royal Canadian Mint		
Concordia University	Kavanagh, Judith A. <i>Member</i>	Director
Royal Host Corporation		
University of Lethbridge	Royer, Terrance E. <i>Member</i>	Vice Chair
Royal Host Real Estate Investment Trust		
University of Lethbridge	Royer, Terrance E. <i>Member</i>	Executive Vice Chair
Royal LePage Commercial Incorporated		
McMaster University	Bastable, Colum Patrick <i>Member</i>	President and CEO and Director
Royal LePage Franchise Services		
University of Guelph	Kilgour, Gail S. <i>Member</i>	Trustee

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Royal Lepage Limited		
University of Guelph	Alexander, Lincoln Hon. <i>Ex Officio Chancellor</i>	Director
McMaster University	Bastable, Colum Patrick <i>Member</i>	President and CEO
Royal Trust Company		
York University	Currie, Peter <i>Member</i>	Director
Royal Trust Corporation of Canada		
York University	Currie, Peter <i>Member</i>	Director
Roy-L Capital Corporation		
University of Toronto	Rotman, Joseph L. Dr. <i>Member</i>	Director
Russell Reynolds Associates		
York University	Cantor, Paul <i>Member</i>	Director
S&S Electric		
Université d'Ottawa	Sanscartier, Robert <i>Membre</i>	Président
S.J. Nicol Notarial Corporation		
University College of the Fraser Valley	Nicol, Stan <i>First Vice Chair</i>	President
Salter Street Films		
Nova Scotia College of Art and Design	Donovan, Michael <i>Member</i>	Executive Producer
Saskatchewan Power Corporation		
University of Regina	Barnard, David <i>Ex Officio - President</i>	Chair and Director
Schooner Cove Marine Limited		
Dalhousie University	Radchuck, Robert <i>Member</i>	Vice-President
Scotia Leasing Limited		
Saint Francis Xavier University	Wolff, Terrance A. <i>Member</i>	President and CEO
Scotia Mortgage Corporation		
Bishop's University	Cannon, Edward P. <i>Member</i>	Director
Scotia Toronto-Dominion Leasing Limited		
Saint Francis Xavier University	Wolff, Terrance A. <i>Member</i>	Director and CEO

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Scotiabank		
Nova Scotia College of Art and Design	Brennan, G. Thomas <i>Member</i>	Vice President
Queen's University	Cannon, Louise <i>Member</i>	Senior Vice President
University of Waterloo	Mulligan, Margaret (Peggy) <i>Member</i>	Executive Vice-President
Scotiabank, The		
Saint Mary's University	Sobey, Paul <i>Member</i>	Director
Seamark Asset Management Limited		
University of Waterloo	Crawford, Purdy <i>Member</i>	Director
Sears Canada Incorporated		
University of Calgary	MacNeill, Brian <i>Member</i>	Director
Secunda Marine Services Limited and Secunda Group of Companies		
Saint Mary's University	Smithers, Alfred <i>Member</i>	President and CEO
Sepsis Incorporated		
University of Western Ontario	Adams, Stephen Norman <i>Member</i>	Director
Shad International		
University of Calgary	Tingle, A. (Anne) <i>Member, Vice Chair</i>	Board Member
Shaw Group Limited		
Dalhousie University	Risley, John C. <i>Member - Honourary Treasurer</i>	Director
Shaw Group Limited, The		
Saint Mary's University	Smithers, Alfred <i>Member</i>	Director
Sheridan Property Management		
University College of the Cariboo	Murray, Mona <i>Member</i>	President
Shermag Incorporated		
York University	Mercier, Eileen <i>Member</i>	Director
Shire Pharmaceuticals		
McGill University	Veilleux, Gérard <i>Member</i>	Director
Sinclair Consultants Limited		
Dalhousie University	Sinclair, Alasdair James <i>Member</i>	President

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Slocan Forest Products Limited		
University of Northern British Columbia	Shepherd, Jim <i>Member</i>	President and CEO
Simon Fraser University	Louie, Brandt <i>Member</i>	Director
SMK Speedy International Incorporated		
University of Toronto	Peterson, Hon. David R. <i>Member</i>	Director
York University	Cohen, Marshall <i>Chair</i>	Director
SNC-Lavalin Group Incorporated		
McGill University	Cleghorn, John E. <i>Member</i>	Chair and Director
Sobeys Incorporated		
Dalhousie University	Day, Graham Sir	Chair and Director
Mount Allison University	Bragg, John L. <i>Member</i>	Director
Queen's University	Sobey, Robert <i>Member</i>	Vice President
Saint Mary's University	Sobey, Paul <i>Member</i>	Director
Soby, Boyden, Lenz		
University of Calgary	Boyden, Robert <i>Member</i>	Partner
Soquen Incorporated		
Université Laval	Harvey, Yves <i>Membre</i>	Directeur
Southwest Properties Limited		
Dalhousie University	Spatz, James Dr. <i>Member</i>	Chair and CEO
Sparrow Holdings Limited		
University of Calgary	Sparrow, Barbara <i>Member</i>	President
Spectral Diagnostics Incorporated		
University of Western Ontario	Adams, Stephen Norman <i>Member</i>	Director
Spencer Stuart, Conseillers de direction		
McGill University	Vennat, Manon <i>Member</i>	Chair
St. Lawrence Cement Group Incorporated		
University of Toronto	Davis, Honourable William G. <i>Member</i>	Director

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St. Mary's Hospital Corporation		
Concordia University	Benedetti, Alain <i>Member</i>	Chair and Director
Stelco Incorporated		
Brock University	Steinman, Mark C. <i>Member</i>	Executive Vice-President and Chief Financial Officer
Université Laval	Drouin, Richard <i>Membre - président</i>	Directeur
Stem Cell Network		
Queen's University	Plumley, Kent H.E. <i>Member</i>	Director
Stewart McKelvey Stirling Scales		
Dalhousie University	Cowan, James S. <i>Member</i>	Partner
St-Lawrence Reinsurance Company Limited		
Bishop's University	Lagassé, Louis <i>Member</i>	Director
Strategic Management Society		
Ryerson University	Stairs, Harriet <i>Member</i>	Director
Stratos Global Corporation		
Dalhousie University	Forbes, Jay <i>Member</i>	Director
Sun Life Assurance Company of Canada		
University of New Brunswick	Ganong, David A. <i>Member</i>	Director
Sun Life Financial Incorporated		
University of New Brunswick	Ganong, David A. <i>Member</i>	Director
Suncor Energy Incorporated		
University of Alberta	Ferguson, John <i>Ex Officio - Chancellor</i>	Director
SureFire Commerce Incorporated		
Concordia University	Renaud, Richard J. <i>Member</i>	Chair
Surfbike Products Incorporated		
Bishop's University	Lagassé, Louis <i>Member</i>	Chairman
Sylvan Learning Centre Franchises		
Kwantlen University College	Casprowitz, Kathleen <i>Member</i>	Owner
Talisman Energy Incorporated		
University of Calgary	Baldwin, D.D. (Doug) <i>Member</i>	Director

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Tall J Investment Limited		
Concordia University	Roland, Miriam <i>Member</i>	President
Tangled Garden		
Nova Scotia College of Art and Design	McClare, Beverly <i>Member</i>	President
TD Bank Financial Group		
Queen's University	Baillie, A. Charles <i>Ex Officio - Chancellor</i>	Chair/CEO
TD Canada Trust		
Concordia University	Sévigny, Suzanne <i>Member</i>	Vice-President
TD Trust		
Kwantlen University College	Chan, Tung <i>Member</i>	Vice-President
Technol S.A. (Toulouse, France)		
Queen's University	Young, William Lee Jr. <i>Member</i>	Chair
Telecommunications Applications Research Alliance		
Dalhousie University	Traves, Thomas Donald <i>Ex Officio - President and Vice-Chancellor</i>	Director
Telemedia Corporation		
York University	Hantho, Charles <i>Chair</i>	Director
Telesat Canada		
McGill University	Levitt, Brian <i>Member</i>	Director
University of New Brunswick	Currie, Richard J. M.C. <i>Ex Officio - Chancellor</i>	Chair and Director
Queen's University	O'Neill, Thomas C. <i>Member</i>	Director
Telus Corporation		
University of Calgary	MacNeill, Brian <i>Chair</i>	Director
Teranet Incorporated		
Queen's University	Baker, Eric E. <i>Member</i>	Director
Territorial Court of Yukon		
Queen's University	Lilles, Honourable Heino <i>Member</i>	Deputy Judge
Tesma International Incorporated		
University of Toronto	Peterson, Hon. David R. <i>Member</i>	Director

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TGS North American REIT		
Queen's University	Watson, George William <i>Member</i>	Trustee
TNG Corporation		
Concordia University	Renaud, Richard J. <i>Member</i>	Chair and CEO
Toronto Board of Trade		
McMaster University	Letwin, S.J.J. (Steve) <i>Member</i>	Director
Toronto-Dominion Bank		
University of Calgary	MacNeill, Brian <i>Member</i>	Director
University of Western Ontario	Clitheroe, Eleanor <i>Ex Officio - Chancellor</i>	Director
York University	Cohen, Marshall <i>Chair</i>	Director
York University	Sinclair, Helen K. <i>Member</i>	Director
Torstar Corporation		
York University	Cantor, Paul <i>Member</i>	Director
Torstar Media Group		
Brock University	Pike, Jagoda <i>Member</i>	Publisher
Total Emergold Corporation		
Saint Francis Xavier University	Coleman, James Hayward <i>Member</i>	Director
Toxin Alert Incorporated		
University of Western Ontario	Adams, Stephen Norman <i>Member</i>	Director
Trans Canada Pipelines Limited		
University of Calgary	Baldwin, D.D. (Doug) <i>Member</i>	CEO
Trans Mountain Pipe Line Company Limited		
University of British Columbia	Reid, John <i>Member</i>	Chair and Director
TransAlta Corporation		
University of Alberta	Ferguson, John <i>Ex Officio - Chancellor</i>	Chair and Director
TransAlta Energy Corporation		
University of Alberta	Ferguson, John <i>Ex Officio - Chancellor</i>	Chair and Director
Augustana University College	Thrall, Ralph A. <i>Member</i>	Director

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TransAlta Utilities Corporation		
University of Alberta	Ferguson, John <i>Ex Officio - Chancellor</i>	Chair and Director
Transat A.T. Incorporated		
York University	Sinclair, Helen K. <i>Member</i>	Director
TransCanada PipeLines Limited		
University of New Brunswick	O'Brien, David <i>Member</i>	Director
Triloch Resources Incorporated		
University of Calgary	Perraton, Jack <i>Member</i>	Director
Trojan Technologies		
University of Western Ontario	Vander Laan, Hank <i>Member</i>	Chair and CEO
TSX Group Incorporated		
McGill University	Cedraschi, Tullio <i>Member</i>	Director
McMaster University	Fox, Wayne C. <i>Member</i>	Chair and Director
TV-5		
Concordia University	Gouin, Suzanne <i>Member</i>	President
U21 Equity Limited		
McGill University	Munroe-Blum, Heather <i>Ex Officio - Principal and Vice-Chancellor</i>	Director
Unique Patterns Design		
Nova Scotia College of Art and Design	Shaw Weeks, Tanya <i>Member</i>	President and CEO
Universitas 21 LBG		
McGill University	Munroe-Blum, Heather <i>Ex Officio - Principal and Vice-Chancellor</i>	Director
UTS Energy Corporation		
University of Calgary	Baldwin, D.D. (Doug) <i>Member</i>	Director
Vancouver International Airport Authority		
Simon Fraser University	Eng, Peter J.L. Dr. <i>Member</i>	Director
Vaughan Engineering Associated Limited		
Nova Scotia College of Art and Design	MacDonnell, Ralston <i>Member</i>	President

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Vector Aerospace Corporation		
University of Toronto	Peterson, Hon. David R. <i>Member</i>	Director
Velan Incorporated (Montreal)		
Concordia University	Velan, Ivan <i>Member</i>	Chair and Director
Veritas DGC Incorporated		
University of Calgary	MacNeill, Brian <i>Chair</i>	Director
VIA Rail Canada Incorporated		
University of Toronto	Reid, Timothy <i>Member</i>	Director
Ville-Marie Economic Development Corporation		
McGill University	Pouliot, Adrien D. <i>Member</i>	Director
Visual Arts Nova Scotia		
Nova Scotia College of Art and Design	Arden, Storme <i>Member</i>	Executive Director
Wacky Wheatley's		
Mount Allison University	Inman, Cheryl <i>Member</i>	Vice President
Wajax Limited		
Saint Mary's University	Sobey, Paul <i>Member</i>	Director
Walker Bros. Quarries Limited		
Brock University	Walker, Pamela V. <i>Member</i>	President
Wells Fargo HSBC Trade Bank N.A.		
University of British Columbia	Glynn, Martin J.G. <i>Member</i>	Director
West Fraser Timber Company Limited		
University of Calgary	MacNeill, Brian <i>Chair</i>	Director
University of Northern British Columbia	Townsend, Gary <i>Member</i>	Group Vice President
Western Oil Sands Incorporated		
University of Calgary	MacNeill, Brian <i>Member</i>	Director
McGill University	Cedraschi, Tullio <i>Member</i>	Director
Whitehall Agencies		
Concordia University	Renaud, Richard J. <i>Member</i>	Director

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Whiting Equipment Canada Incorporated		
Brock University	Kroeker, Rudi <i>Member</i>	President and CEO
William J. Coyle & Associates		
Royal Military College of Canada	Coyle, William <i>Member</i>	President
Wingco Leasing Limited		
University of Western Ontario	Adams, Stephen Norman <i>Member</i>	Director
WNS Emergent Incorporated		
Queen's University	Watson, George William <i>Member</i>	President and CEO
Wynnchurch Capital Incorporated		
Concordia University	Renaud, Richard J. <i>Member</i>	Chair and Managing Partner
XPV Capital		
University of Toronto	Reid, Timothy <i>Member</i>	Director
Young Presidents' Organization		
McGill University	Pouliot, Adrien D. <i>Member</i>	Director
Zarlink Semiconductor Incorporated		
Queen's University	Plumley, Kent H.E. <i>Member</i>	Director
Zi Corporation		
University of Calgary	Love, Rod M. <i>Member</i>	Director